# The Impact of Exclusion at the Top







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## **RCCSTORe23**

Sobeys

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Statistics Canada

Statistique Canada

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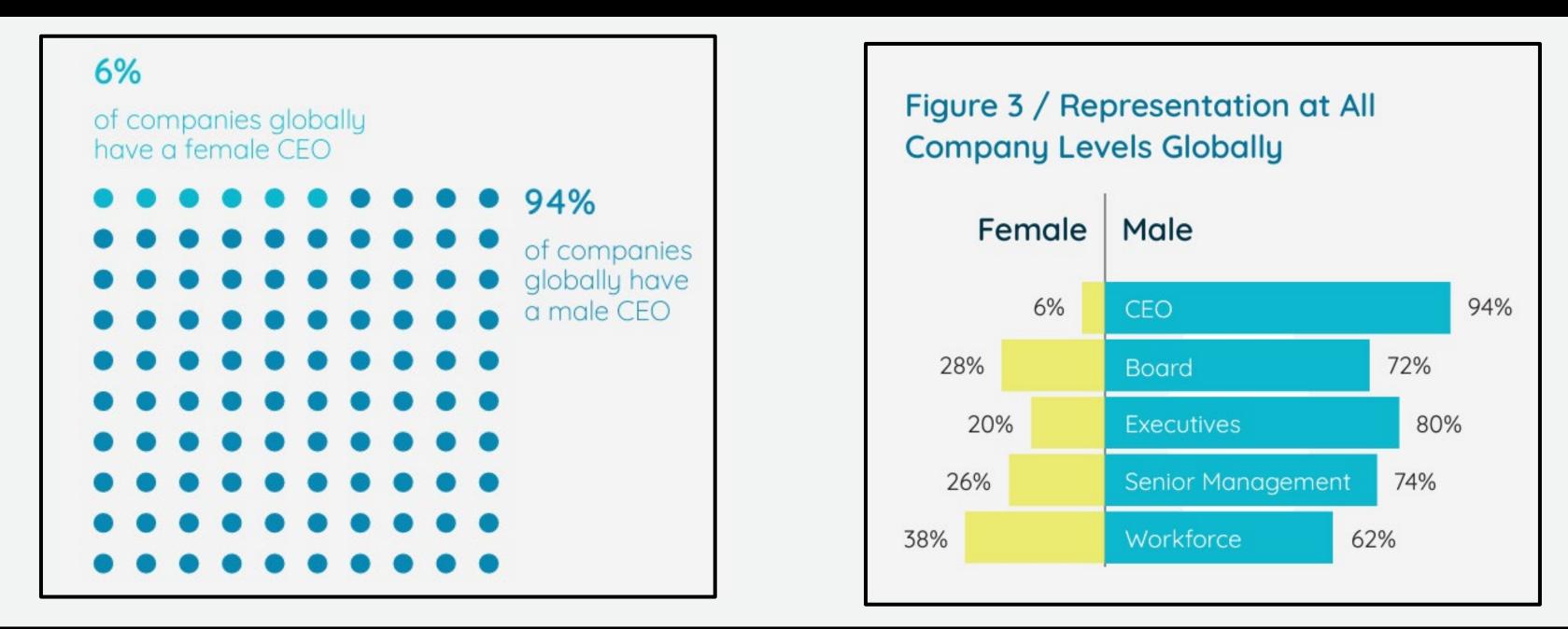
## In 2020, women occupied just over one-fifth (20.5%) seats on boards of directors. Majority of boards of directors (59.7%) did not have any women directors.

Women held less than one-quarter (23.7%) of top officer positions and were most likely to be EVPs at (27.8%).

They were least likely to contribute in the role of chairperson (1.3%).



## 2023 Gender Equality Global Report & Ranking

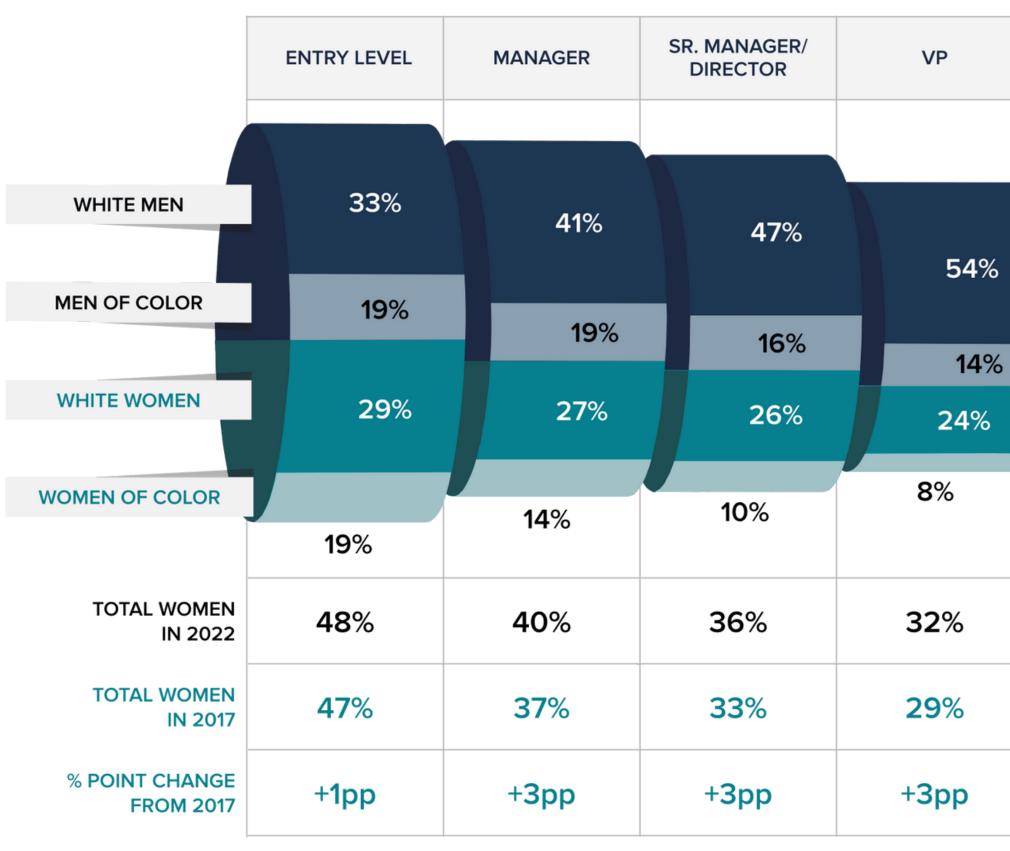


Globally, just 6% of CEOs are female, and only 15% of companies have a female CFO.

At the board of directors level, 8% of companies have a female Chair of the Board.

## REPRESENTATION IN THE CORPORATE PIPELINE BY GENDER AND RACE<sup>7</sup>

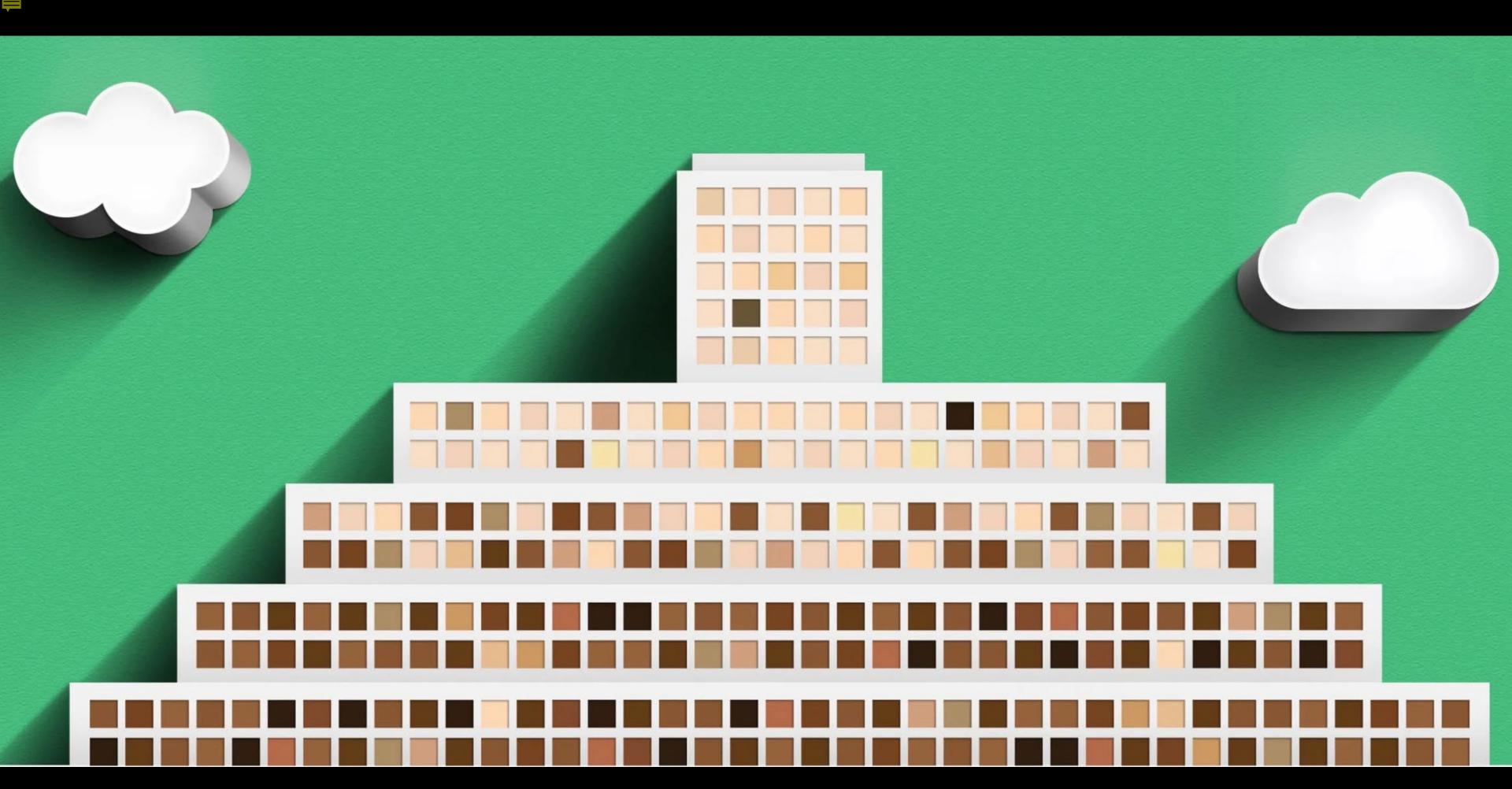
% of employees by level at the start of 2022



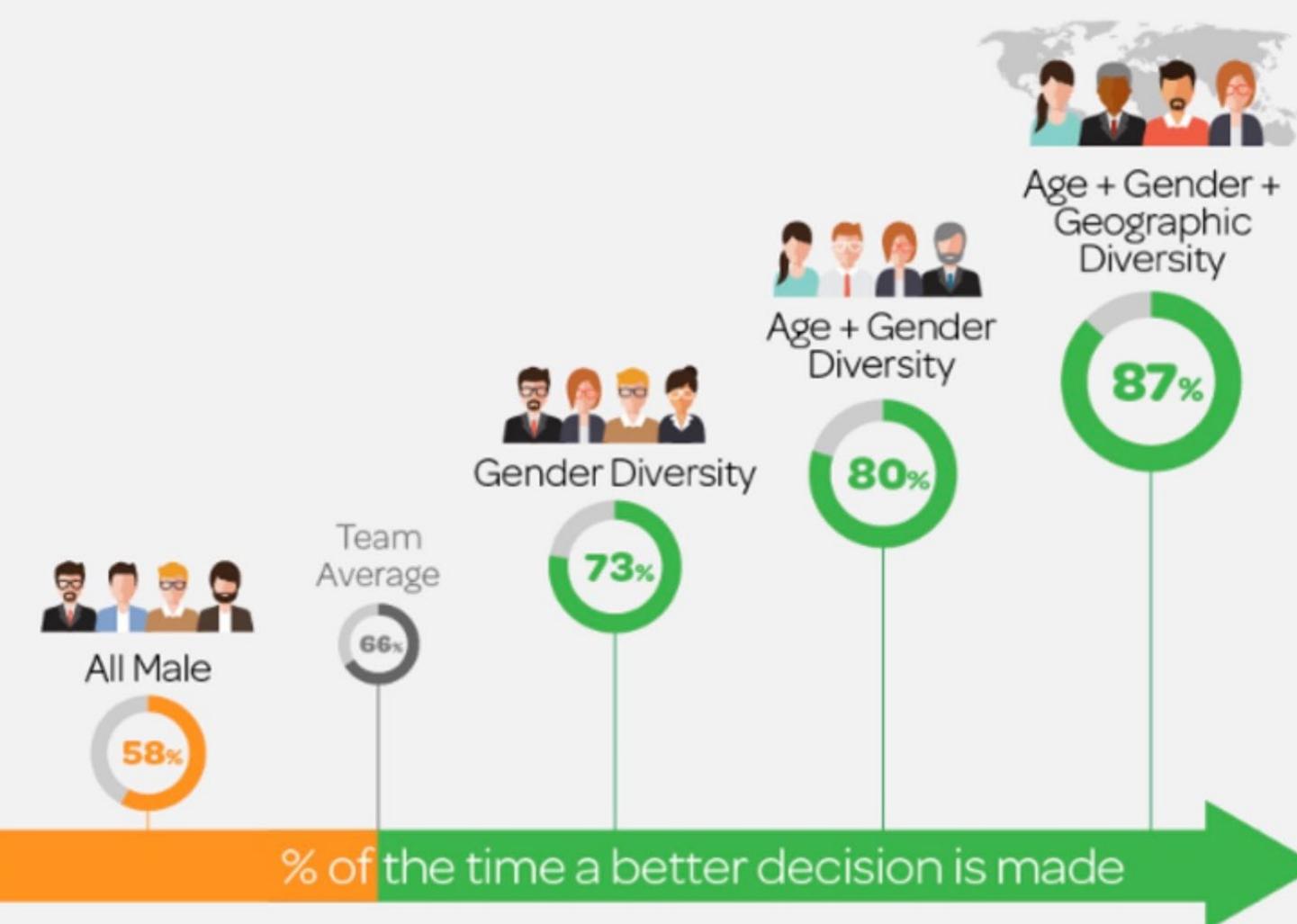
-	MEN	WOMEN
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SVP	C-SUITE	
58%	61%	
13%	13%	
23%	21%	
6%	5%	
28%	26%	
<b>21</b> %	20%	
+ <b>7</b> pp	+6pp	

Source: McKinsey



Source: Colin Smith / USA Today

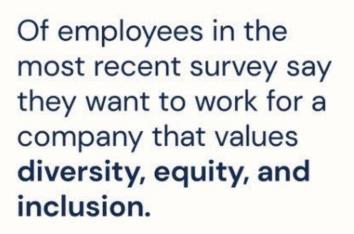


Source: Qualtrics

# By the year 2045...

## there will be no racial majority (Statista)





Of consumers are motivated to purchase from companies committed to making the world a better place.

Source: CNBC

Source: CNBC

Of companies with diversity on senior leadership have experienced a return on capital investment.

66%

Source: Fast Company



Of compabies skilled at inclusive leadership are more likely to capture a new market.

Source: Fast Company

Source: McKinsey

## Key Takeaways

- Promotes creativity and innovation by bringing together a range of perspectives  $\bullet$ and experiences.
- Improves decision-making by ensuring that a broad range of viewpoints are ightarrowconsidered and evaluated.
- Helps organizations better understand and serve a diverse customer base, which is better for business.
- Helps organizations attract a wider pool of talent by signalling a commitment to diversity and inclusion.
- It is important to measure progress and hold leaders accountable for creating ulletand maintaining a diverse and inclusive workplace culture.

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